Community engagement and benefit-sharing contributions to a just transition

Shared-Value towards SLO: engagement and growth approaching Communities



Session 202

Thursday 25 April - 16:00-17:30

Liffey Meeting Room 3

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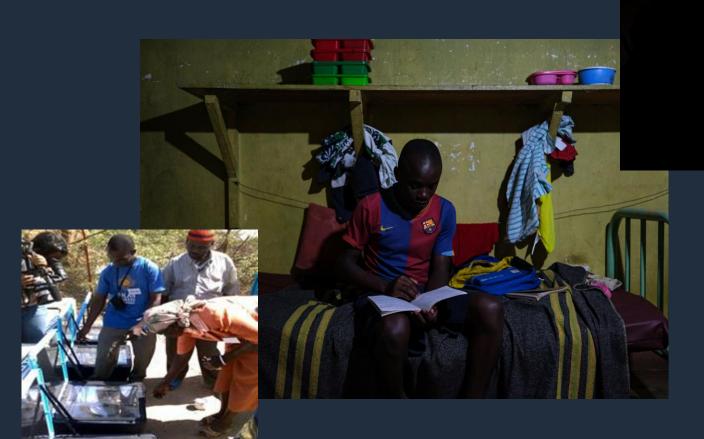
EDP.COM @LocalStakeholderEngagement



the History of People-Positive Impact @edp



From Kakuma with *LIGHT*







Energy Transition: Transforming Business attitude into a Just one



Only by addressing the three areas of IMPACT will the Transition really apply to everyone ensuring a Social License to Operate

Leaving No One Behind @Community Engagement

- KNOWING the Community: mapping, actively listening, debate, open continuous channels of communication
- **problem preventing** by **early identification** of crisis and risks in any territory.
- Bringing shared value into PEOPLE's daily lives

Reskilling and UpSkilling

- @ DECOMISSIONING, preparing population for the period of change to come
- @ REs Deployment, prepare the Community to the new skills needed / new jobs to be created

Innovation

- Investing in new Renewable Energies
- Fastening the transition process
- Developing new Grids and storage's solutions

Access To Energy

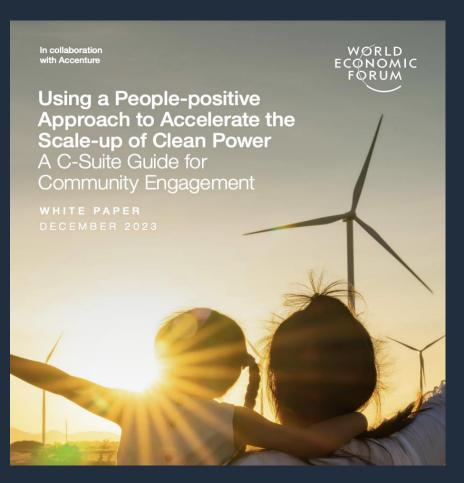
- NetZero won't be reached without the Greater South // Underdeveloped Countries
- Bringing CLEAN Energy to areas with no access

Bringing Leadership to understand that tripling renewables won't survive Community antagonism

WØRLD ECONOMIC FORUM

The **Social License to Operate** (also) means allowing business to strive with no further problems/population uprises





Managing the impact of clean power infrastructure on people and nature is increasingly important

Massive deployment of clean power is needed to reach net zero (3x by 2030 and 9x by 2050). It will require a lot of land and ocean, increasingly intersecting with communities and natural ecosystems.

It is critical to manage this impact to:



Accelerate the pace of the transition by reducing opposition, project delays and cancellations



Create broader system value for the economy, the society and the environment

Responsible deployment includes ensuring an equitable energy transition and implementing nature positive solutions which contribute to biodiversity conservation and restoration

Responsible Clean Power

Businesses support «Responsible» deployment but lack a common understanding and approach

CEO Support The Nature Conservancy Orsted Ocidente Conservancy Orsted Ocidente Conservancy Orsted

Multistakeholder Community

- 26 Business experts
- 10 Academia
- 19 Non-profit and philanthropy

Define what "good" means

Create an industry-wide standard to assess, measure and monitor impact of clean power deployment on communities and natural ecosystems.



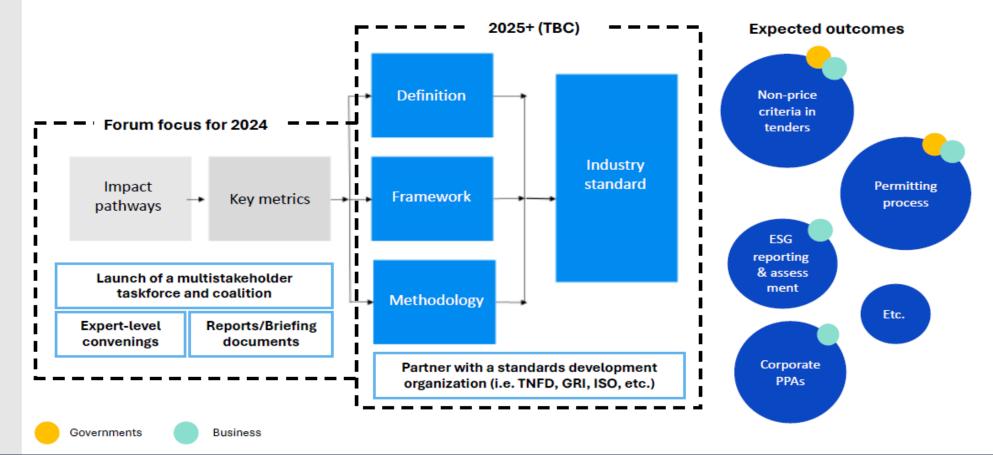
Guidance for governments to:

 Create and deploy better tenders and permitting processes



Metrics for business to:

 Baseline, measure and improve their own performance





Tripling Renewables requires a Just *Transformation* What's in it for Business?

Main Challenges

- Corporate alignment: Align internally for the strategic purpose of Business.
 Share Lessons Learned.
- Avoid NIMBY/BANANA: Communities are suspicious of RES and do not want to host the unknown.
- Contractors' alignment: get all those working on our facilities, to tune into Ethics and HR commitments (Procurement/ Supply Chain). The SCOPE3 challenge.



>>

Power *With* the People
by Miguel Stilwell d'Andrade
@ WEF

Tripling Renewables requires a Just *Transformation* — not just Transitioning. Local Engagement has to be a priority.



Community Gatekeeper @EDP

Unified Approach through a

Policy for Local Stakeholder Engagement:

- Reinforces prevention, promoting Social License to Operate, establishing minimum requirements
- Provides local teams with specific guidelines and training on best practices
- Promotes monitoring and learning across the teams

Policy Scope

The commitment is now transversal to all teams at any phase of operation. Engagement starts EARLY

M&A > international regulation: environmental and human Rights DD (like the Corporate Sustainability Reporting Directive)

- > broadening the opportunity to **prevent deeper crisis**, by **early identification of risks**, and further knowledge of the population affected by business;
- Engage with all possible to-be affected populations, making them part of the process and of the shared value planned with the new operation phase.

Enforcement:

- ✓ C-Level aligning speech with practice: Do we want to reduce COSTS resulting from non-engaged communities? NIMBY and BANANA situations
- ✓ **Development stage** CSRD requires evidence of due diligence and knowledge: are there Social-Economic or Biodiversity impacts affecting population?
- ✓ Local Teams Procedures applicable to all regions

Over 500 voluntary projects across the Globe





Measuring Impact through **B4SI**

has been aligning the **Social Investment** into Outcomes



Development of **Solar energy projects** to bring the benefits of solar to local communities either in individual self-consumption or solar communities



Development of projects to fight **Energy poverty** so that people with low income can maintain their homes in an adequate temperature (and prevent several cardiovascular diseases);



Development of **Upskilling and Reskilling** projects within the scope of renewable energy, to meet future labor needs and guarantee that former coal workers and other minorities have job opportunities



Promotion of **Educational programs** for the new generations to understand the importance of clean energy sources



Launching an **Impact Investing Fund** to channel capital and expertise to the most promising solutions for the fair energy transition

What about compulsory measures? How do we define goals and criteria?

Making sense to others



Step 1, Due Dilligence/ Assessment: understand and map

your community. Study. Listen. ≥ oedp FASES DEL PROCESO DE PARTICIPACIÓN ABIERTA ≥ (o) edp **FASE I: ESTUDIO CUALITATIVO** FASE II: ESTUDIO CUANTITATIVO CUANTIFICAR EL POSICIONAMIENTO Y SU EXPLORAR LAS VALORACIONES. **EXPECTATIVAS, NECESIDADES QUE LOS** ADECUACIÓN A LAS DEMANDAS DE LA OBJETIVO GRUPOS DE INTERÉS TIENEN RESPECTO D CIUDADANÍA. VALORACIÓN DE POSIBLES PROCESO DE PARTICIÓN PÚBLICA EN **GRUPOS DE INTERÉS "PROFESIONALES"** CIUDADANÍA-POBLACIÓN GENERAL LOS MUNICIPIOS DE TRANSICIÓN **TARGET** JUSTA: CARREÑO, RIBERA, ESPIEL Y ENTREVISTAS ABIERTAS EN PROFUNDIDAD LOS BARRIOS ENTREVISTA TELEFÓNICA (CATI) **≥ (() (e d p** B.7. EL COMPROMISO LOCAL POR PARTE DE EDP LOS COMPROMISOS DE EDE (P26) - Le voy a mencionar una serie de ámbitos en los que edp focaliza su compromiso con la sociedad y el entorno y quisiera que me comentara ¿cuál considera la más importante ≥ (o) edp ¿Y después? FASES DE LA INVESTIGACIÓN Base: Total de las personas entrevistadas INFORME DE **RESULTADOS** Este proceso de participación abierta ha sido desarrollado en diferentes etapas que recogemos a continuación: Primera más importante CARREÑO LOS BARRIOS Promover el empleo y el emprendimiento, con especial atención al colectivo de mujeres y a las personas mayor de 50 años y parados de larga duración PRINCIPALES PREOCUPACIONES Y NECESIDADES EN EL MUNICIPIO CUANTITATIVA: A PESAR DE ESTA ELEVADA CALIDAD DE VIDA ¿CUÁLES SON LOS PRINCIPALES PROBLEMAS? Comprometerse con la mejora del medioambiente loca 2 LA DESPOBLACIÓN LA FALTA DE EMPLEO Favorecer los estudios de las ramas tecnológicas y científicas con alta demanda y empleabilidad, relacionadas con las ciencias tecnológicas, ingenierías En todas las comunidades analizadas. ✓ Las familias cada vez son más reducidas... Principal motivo para desplazarse a otros lugares. ... pero también la falta de oportunidades fuerza Especialmente de los más lóvenes, de las personas Promover acciones que ayuden a frenar la despoblación de los municipios PERIODO DE TRANSICIÓN A. EL MEDIOAMBIENTE Comprometerse, a nivel social, con el entorno más ✓ Nos encontramos ante un momento de incertidumbre ✓ La propia evolución hace que se generen dudas cercano, por ejemplo, colaboración con asociacione (efectos del cambio climático, situación de embalses, respecto al futuro del medioambiente y los recursos promoción y patrocinio de eventos locales dudas respecto al vehículo eléctrico...) ✓ ... que genera bastantes dudas acerca del futuro √ Es una de las fortalezas de la vida en las comunidade. Promoción del empleo y compromiso medioambiental principales demandas con las comunidades. Estamos dejados de la mano de Dios, ABANDONO DE LO RURAL Está muy claro que todo lo rural es muy bonito DROCESO DE DARTICIÓN DÚBLICA EN LOS MUNICIDIOS DE TRANSICIÓN HISTA-CARREÑO, RIBERA, ESDIELVIOS RARRIC entorno muy chulo, pero olvidado √ Sensación de deladez, de malas noticias, cada vez

SINES 2020: 6 months to shut down the coal power plant >> The *Futuro Activo Sines* Programme





<u>WEF's Coal to Renewables</u>

AWARD Community Involvemenger Program 2022 in EMEA by Environmental Finance



100% workers had an individualized plan including reskilling/upskilling, retirement or internal mobility. 77% new jobs.



Academic Study on the prospective local economy to further invest on education and oportunities



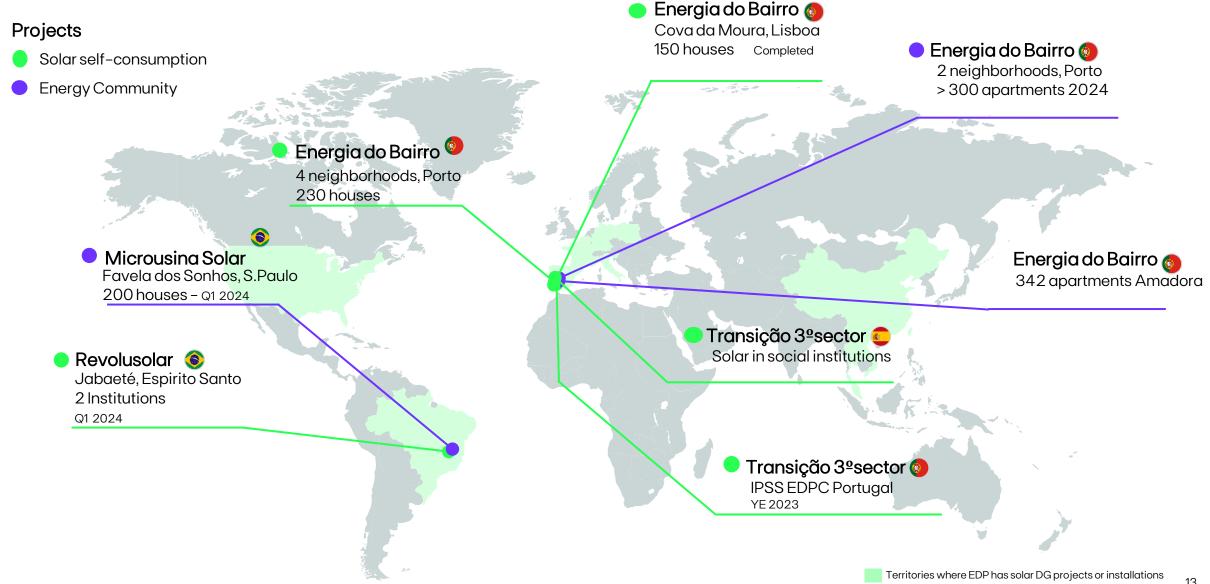
Social Investment Programme: dedicated entrepreneurship courses and investment; social-funding for NGO



Local office for social action: Municipality + State Employment and Training services + EDP: providing psychological, employment, training and social support for workers, their families and the local community.

Solidarity Solar: Flagship concepts across all EDP regions, contributing towards the global transition whilst addressing a local agenda





In Spain, three power plants are being decommissioned – and their communities have been part of the roadmap







ENTAMA entrepreneurship and new jobs creation



Tech Camps (7-15 year old)

technical local education for REs opportunities



EDP Partners engaging local suppliers and Academia



EDP + Cerca improving in local housing and public services

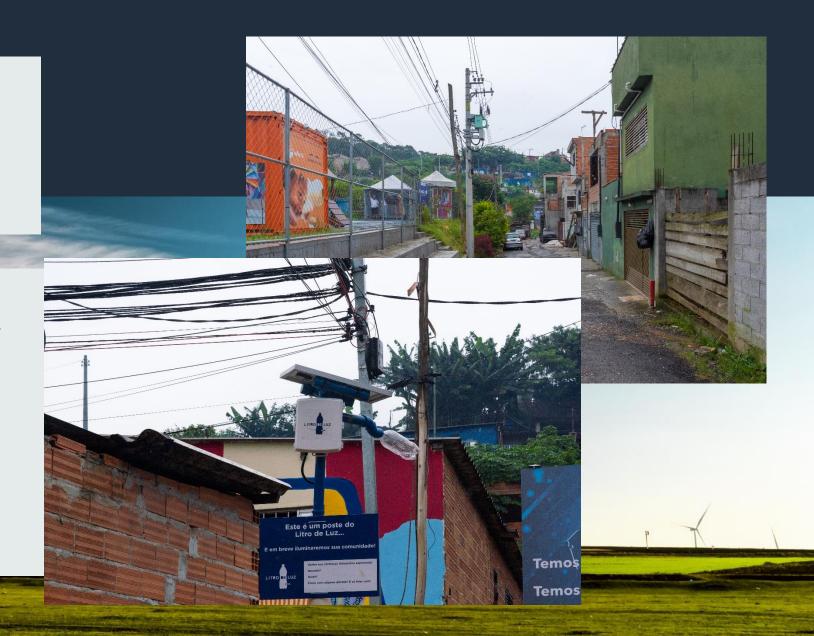
In Brasil –lack of future is the biggest challenge



EDP IMPULSA diagnoses communities in cooperation with local authorities, further promoting professional development

Favela dos Sonhos — a social deprived neighborhood profiting from the nearby solar plant.

- Energy at 60% lower cost
- Local NGO engaged on criteria
- Fighting Energy Poverty
- Educating for the Energy Transition



EDP Renewables developed programmes for various countries, sharing best practice



 KEEP IT LOCAL promotes REs and New Jobs through education:

young people within rural areas are challenged to explore their talents on Renewable ideas:

- Italy, Spain and Brasil
- 264 students
- 47% students employed





- Closer2You rebuilds deprived areas
- EDP Rural empowering farming communities, taking new agricultural knowledge and tools

EDPR NA: proud to have a significant impact in our communities





Have paid \$15 billion to local landowners.



Produce energy equivalent to the average consumption of more than 2,5 million U.S. homes.



Save more than 16.4 billion gallons of water every year.



Have created more than 600 permanent jobs and 7,000 construction jobs



CRC — Community Relations Coordinator:

2023

3 running (Indiana, Michigan, illianois) 1 in progress (California)

2024

8 to-be-contracted



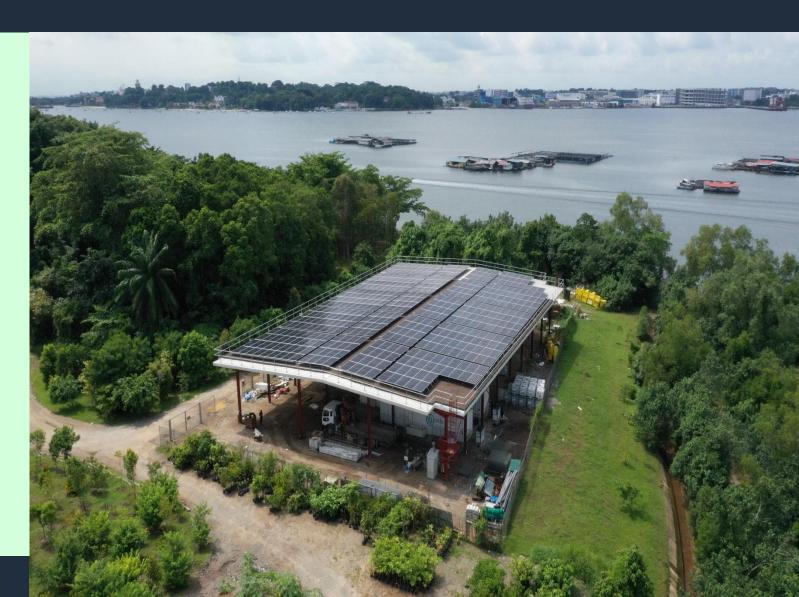
EDPR APAC (Asia Pacific) invested in a non-business related Island building evidence and trust for solar DG: building a sustainable future

Pulau Ubin

- Small island NE of Singapore, a short boat ride away from the city
- Until '23 it was solely powered by mobile diesel generators!
- Each 1L of diesel bruned releases over
 2,6 Kg of CO2 into the atmosphere

Energy Market Authority + EDPR:

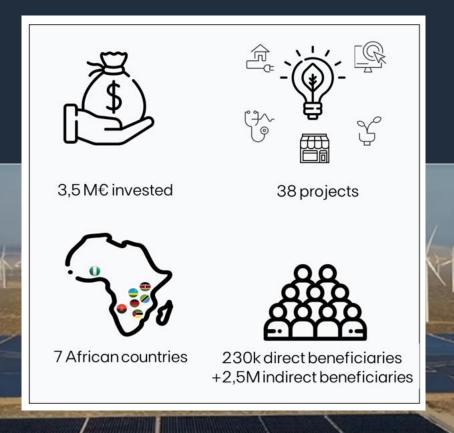
- Forefront of a Renewable Energy Revolution
- MICRI GRID with greenery on rooftops
- Sustainable, Reliable and affordable



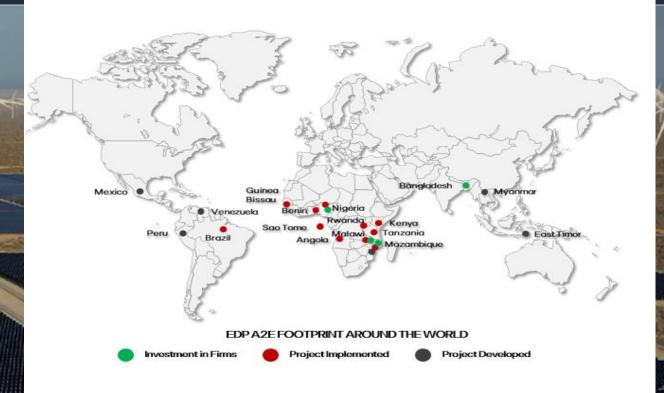
Back to A2E – the impact of a vision

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For the last decade, the EDP Group invested ~16,5 M€ in Access to Energy, benefiting more than 400.000 people directly and 3 million indirectly





WE CHOOSE PEOPLE

and together, we make it better!

Let's continue the conversation!

Post questions and comments in the IAIA24 app.

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